

# Capital Financial Plan 2012/13 - 2021/22

Further information on the Council's  
Capital Financial Plan is available from:-

Paddy Fagan  
Corporate Finance Manager  
Council Headquarters  
Newtown St Boswells  
Melrose  
TD6 0SA

**Tel:** 01835 825019 **Email:** [pfagan@scotborders.gov.uk](mailto:pfagan@scotborders.gov.uk)

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Scottish Borders Council  
Capital Financial Plan 2012/13 - 2021/22

SUMMARY	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
<b>Engineering Infrastructure</b>												
Roads, Bridges, Lighting & Transport	7,367	5,466	6,389	19,222	3,405	3,388	3,588	6,388	3,572	3,388	3,388	46,339
Flood & Coast Protection	1,156	2,452	658	4,266	1,322	1,474	1,000	958	600	800	770	11,190
Waste Management	2,397	1,659	145	4,201	30	180	180	30	280	280	30	5,211
Engineering & Infrastructure - Other	1,311	52	52	1,415	52	52	52	52	52	52	52	1,779
<b>TOTAL ENGINEERING INFRASTRUCTURE</b>	<b>12,231</b>	<b>9,629</b>	<b>7,244</b>	<b>29,104</b>	<b>4,809</b>	<b>5,094</b>	<b>4,820</b>	<b>7,428</b>	<b>4,504</b>	<b>4,520</b>	<b>4,240</b>	<b>64,519</b>
<b>Land &amp; Property</b>												
School Estate	6,939	6,032	3,792	16,763	3,077	4,202	4,240	4,785	5,175	5,175	5,175	48,592
Community Services	395	300	320	1,015	570	981	465	300	300	300	300	4,231
Social Work	210	475	639	1,324	1,893	0	0	0	0	0	0	3,217
Corporate Property	676	150	150	976	150	150	0	0	0	0	0	1,276
Environment & Infrastructure - Property	170	150	150	470	150	0	0	0	0	0	0	620
Regeneration	2,320	1,341	58	3,719	120	330	770	390	0	0	0	5,329
Property & Asset Programme	1,000	1,000	1,000	3,000	1,000	1,165	1,315	1,315	1,315	1,315	1,165	11,590
<b>TOTAL LAND &amp; PROPERTY</b>	<b>11,710</b>	<b>9,448</b>	<b>6,109</b>	<b>27,267</b>	<b>6,960</b>	<b>6,828</b>	<b>6,790</b>	<b>6,790</b>	<b>6,790</b>	<b>6,790</b>	<b>6,640</b>	<b>74,855</b>
<b>Business Infrastructure</b>												
Business Applications	180	246	246	672	87	295	595	595	240	345	595	3,424
Technical IT Infrastructure	1,608	3,972	6,413	11,993	1,133	1,080	780	780	1,135	1,030	780	18,711
<b>TOTAL BUSINESS INFRASTRUCTURE</b>	<b>1,788</b>	<b>4,218</b>	<b>6,659</b>	<b>12,665</b>	<b>1,220</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>22,135</b>
<b>Fleet</b>												
Plant & Vehicle Fund Replacement	2,650	2,240	2,900	7,790	2,860	2,860	2,860	2,860	2,860	2,860	2,860	27,810
Other Fleet	0	0	750	750	0	0	0	300	450	0	0	1,500
<b>TOTAL FLEET</b>	<b>2,650</b>	<b>2,240</b>	<b>3,650</b>	<b>8,540</b>	<b>2,860</b>	<b>2,860</b>	<b>2,860</b>	<b>3,160</b>	<b>3,310</b>	<b>2,860</b>	<b>2,860</b>	<b>29,310</b>
<b>Other</b>												
Emergency & Unplanned Schemes	500	500	500	1,500	500	500	570	470	470	490	920	5,420
Private Sector Housing Grant	340	340	340	1,020	340	340	340	340	340	340	340	3,400
<b>TOTAL OTHER</b>	<b>840</b>	<b>840</b>	<b>840</b>	<b>2,520</b>	<b>840</b>	<b>840</b>	<b>910</b>	<b>810</b>	<b>810</b>	<b>830</b>	<b>1,260</b>	<b>8,820</b>
<b>Total Capital Plan</b>	<b>29,219</b>	<b>26,375</b>	<b>24,502</b>	<b>80,096</b>	<b>16,689</b>	<b>16,997</b>	<b>16,755</b>	<b>19,563</b>	<b>16,789</b>	<b>16,375</b>	<b>16,375</b>	<b>199,639</b>

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Engineering Infrastructure	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000	
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22		
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000		
<b>Roads, Bridges, Lighting &amp; Transport</b>													
Galashiels Developments													
Inner Relief Road 3	10	0	0	10	0	0	0	0	0	0	0	0	10
Inner Relief Road 4	417	5	0	422	0	0	0	0	0	0	0	0	422
Burgh Yard Development	22	0	0	22	0	0	0	0	0	0	0	0	22
Transport Interchange	912	2,651	3,631	7,194	17	0	0	0	0	0	0	0	7,211
Project Office	40	0	0	40	0	0	0	0	0	0	0	0	40
<b>Strategic Route Improvements Schemes</b>	<b>1,401</b>	<b>2,656</b>	<b>3,631</b>	<b>7,688</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,705</b>
Roads (including RAMP & Winter Damage)	2,000	2,000	2,000	6,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	23,500
Bridges Asset Management Plan	300	300	300	900	400	400	400	400	400	400	400	400	3,700
Lighting Asset Management Plan	200	200	200	600	300	300	300	300	300	300	300	300	2,700
Accident Investigation Prevention Schemes	31	50	50	131	50	50	50	50	50	50	50	50	481
A72 Dirtpot Corner - Slope Stability	275	0	0	275	0	0	0	0	0	0	0	0	275
A72 Dirtpot Corner - Road Re-alignment	0	0	0	0	0	0	200	3,000	184	0	0	0	3,384
Cycling, Walking & Safer Streets	132	121	178	431	138	138	138	138	138	138	138	138	1,397
Regional Transport Projects	510	0	0	510	0	0	0	0	0	0	0	0	510
Kelso Town Traffic Mgt Scheme	1,538	109	0	1,647	0	0	0	0	0	0	0	0	1,647
CCTV Renewals	30	30	30	90	0	0	0	0	0	0	0	0	90
Festive Lights	250	0	0	250	0	0	0	0	0	0	0	0	250
Peebles-Innerleithen Shared Access Route	700	0	0	700	0	0	0	0	0	0	0	0	700
<b>Other Roads, Bridges, Lighting &amp; Transport</b>	<b>5,966</b>	<b>2,810</b>	<b>2,758</b>	<b>11,534</b>	<b>3,388</b>	<b>3,388</b>	<b>3,588</b>	<b>6,388</b>	<b>3,572</b>	<b>3,388</b>	<b>3,388</b>	<b>3,388</b>	<b>38,634</b>
<b>Total Roads, Bridges, Lighting &amp; Transport</b>	<b>7,367</b>	<b>5,466</b>	<b>6,389</b>	<b>19,222</b>	<b>3,405</b>	<b>3,388</b>	<b>3,588</b>	<b>6,388</b>	<b>3,572</b>	<b>3,388</b>	<b>3,388</b>	<b>3,388</b>	<b>46,339</b>

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	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
<b>Flood &amp; Coast Protection</b>												
Galashiels Flood Protection	679	2,277	333	3,289	0	0	0	0	0	0	0	3,289
Selkirk Flood Protection	252	50	190	492	1,152	1,300	900	762	0	0	0	4,606
Hawick Flood Protection	75	25	25	125	70	74	0	96	500	700	670	2,235
Flood Protection Works, Efficiency and Emergency Measures	150	100	110	360	100	100	100	100	100	100	100	1,060
<b>Total Flood &amp; Coast Protection</b>	<b>1,156</b>	<b>2,452</b>	<b>658</b>	<b>4,266</b>	<b>1,322</b>	<b>1,474</b>	<b>1,000</b>	<b>958</b>	<b>600</b>	<b>800</b>	<b>770</b>	<b>11,190</b>
<b>Waste Management</b>												
Management of Closed Landfill Sites - Dunion	323	139	0	462	0	0	0	0	0	0	0	462
Management of Closed Landfill Sites - Cleugh	323	0	0	323	0	0	0	0	0	0	0	323
Easter Langlee Cell Provision	800	245	0	1,045	0	150	150	0	250	250	0	1,845
Waste Treatment Facility	781	25	0	806	0	0	0	0	0	0	0	806
Wheeled Bins	30	30	30	90	30	30	30	30	30	30	30	300
Easter Langlee Leachate Management	140	1,220	115	1,475	0	0	0	0	0	0	0	1,475
<b>Total Waste Management</b>	<b>2,397</b>	<b>1,659</b>	<b>145</b>	<b>4,201</b>	<b>30</b>	<b>180</b>	<b>180</b>	<b>30</b>	<b>280</b>	<b>280</b>	<b>30</b>	<b>5,211</b>
<b>Engineering &amp; Infrastructure - Other</b>												
Contaminated Land	52	52	52	156	52	52	52	52	52	52	52	520
Borders Railway Project	1,259	0	0	1,259	0	0	0	0	0	0	0	1,259
<b>Total E&amp;I - Other</b>	<b>1,311</b>	<b>52</b>	<b>52</b>	<b>1,415</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>52</b>	<b>1,779</b>
<b>TOTAL ENGINEERING INFRASTRUCTURE</b>	<b>12,231</b>	<b>9,629</b>	<b>7,244</b>	<b>29,104</b>	<b>4,809</b>	<b>5,094</b>	<b>4,820</b>	<b>7,428</b>	<b>4,504</b>	<b>4,520</b>	<b>4,240</b>	<b>64,519</b>

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Land & Property	OPERATIONAL PLAN			Total	STRATEGIC PLAN							Grand Total
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
<b>School Estate</b>												
West Linton PS	6,471	1,000	30	7,501	0	0	0	0	0	0	0	7,501
Duns PS relocation	132	340	3,025	3,497	2,280	267	0	0	0	0	0	6,044
School Health & Safety Projects	336	322	350	1,008	350	350	400	400	400	400	400	3,708
School Capacity Projects & Option Appraisals	0	270	387	657	285	2,883	2,886	2,875	3,875	3,875	3,875	21,211
School Refurbishment Projects	0	200	0	200	0	500	752	1,308	698	698	698	4,854
School Dining & Catering Programme	0	0	0	0	162	202	202	202	202	202	202	1,374
Peebles HS Sports Facilities	0	3,900	0	3,900	0	0	0	0	0	0	0	3,900
<b>Total School Estate</b>	<b>6,939</b>	<b>6,032</b>	<b>3,792</b>	<b>16,763</b>	<b>3,077</b>	<b>4,202</b>	<b>4,240</b>	<b>4,785</b>	<b>5,175</b>	<b>5,175</b>	<b>5,175</b>	<b>48,592</b>
<b>Community Services</b>												
Lauder Pavillion/Park	115	0	0	115	0	0	0	0	0	0	0	115
Sports Trusts - Plant & Services	280	280	280	840	280	280	280	280	280	280	280	2,800
Duns Community Hub	0	10	10	20	10	385	165	0	0	0	0	580
Jim Clark Motor Museum Relocation	0	10	30	40	260	296	0	0	0	0	0	596
Community Asset Transfer	0	0	0	0	20	20	20	20	20	20	20	140
<b>Total Community Services</b>	<b>395</b>	<b>300</b>	<b>320</b>	<b>1,015</b>	<b>570</b>	<b>981</b>	<b>465</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>4,231</b>

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Land & Property	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2012/13 £000	2013/14 £000	2014/15 £000		2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	
<b>Social Work</b>												
TOPS - Residential Care Home Upgrade	140	275	294	709	271	0	0	0	0	0	0	980
TOPS - Telecare	70	130	130	330	130	0	0	0	0	0	0	460
Complex Needs - Central Education Base	0	0	165	165	1,442	0	0	0	0	0	0	1,607
Locality Working	0	50	50	100	50	0	0	0	0	0	0	150
Learning Disability Day Services	0	20	0	20	0	0	0	0	0	0	0	20
<b>Total Social Work</b>	<b>210</b>	<b>475</b>	<b>639</b>	<b>1,324</b>	<b>1,893</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,217</b>
<b>Corporate Property</b>												
Work Style Transformation/Office Accommodation	200	150	150	500	150	150	0	0	0	0	0	800
Integration of Contact Centres/Libraries	356	0	0	356	0	0	0	0	0	0	0	356
Demolition & Site Preparation	120	0	0	120	0	0	0	0	0	0	0	120
<b>Total Corporate Property</b>	<b>676</b>	<b>150</b>	<b>150</b>	<b>976</b>	<b>150</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,276</b>
<b>Environment &amp; Infrastructure - Property</b>												
Cemetery Land Acquisition & Development	50	150	150	350	150	0	0	0	0	0	0	500
Wilton Lodge Park	120	0	0	120	0	0	0	0	0	0	0	120
<b>Total Environment &amp; Infrastructure - Property</b>	<b>170</b>	<b>150</b>	<b>150</b>	<b>470</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>620</b>

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Land & Property	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2012/13 £000	2013/14 £000	2014/15 £000		2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	
<b>Regeneration</b>												
LUPS Strategic Business Land	892	1,277	18	2,187	0	0	0	0	0	0	0	2,187
Kelso Townscape Heritage Initiative	638	24	0	662	0	0	0	0	0	0	0	662
Sunnybrae, Walkerburn	169	0	0	169	0	0	0	0	0	0	0	169
Abbotsford House	500	0	0	500	0	0	0	0	0	0	0	500
31/33 High Street Jedburgh	90	0	0	90	0	0	0	0	0	0	0	90
Hawick 500Yr Commemorative Statue	31	40	0	71	0	0	0	0	0	0	0	71
Selkirk Town Centre Regeneration Project	0	0	40	40	120	330	770	390	0	0	0	1,650
<b>Total Regeneration</b>	<b>2,320</b>	<b>1,341</b>	<b>58</b>	<b>3,719</b>	<b>120</b>	<b>330</b>	<b>770</b>	<b>390</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,329</b>
<b>Property &amp; Asset Programme</b>												
Structural / H&S Works	300	300	300	900	300	465	465	465	465	465	465	3,990
Asbestos Management	100	100	100	300	100	100	100	100	100	100	100	1,000
Building Fabric Upgrades	150	150	150	450	150	150	300	300	300	300	150	2,100
Carbon Reduction Measures	120	120	120	360	120	120	120	120	120	120	120	1,200
Electrical Safety Works	120	120	120	360	120	120	120	120	120	120	120	1,200
Fixed Assets	20	20	20	60	20	20	20	20	20	20	20	200
Heating System Replacement	100	100	100	300	100	100	100	100	100	100	100	1,000
Legionella management	30	30	30	90	30	30	30	30	30	30	30	300
Thermally Efficient Roof Installation	30	30	30	90	30	30	30	30	30	30	30	300
Thermally Efficient Window Installation	30	30	30	90	30	30	30	30	30	30	30	300
<b>Total Property &amp; Asset Programme</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>3,000</b>	<b>1,000</b>	<b>1,165</b>	<b>1,315</b>	<b>1,315</b>	<b>1,315</b>	<b>1,315</b>	<b>1,165</b>	<b>11,590</b>
<b>TOTAL LAND &amp; PROPERTY</b>	<b>11,710</b>	<b>9,448</b>	<b>6,109</b>	<b>27,267</b>	<b>6,960</b>	<b>6,828</b>	<b>6,790</b>	<b>6,790</b>	<b>6,790</b>	<b>6,790</b>	<b>6,640</b>	<b>74,855</b>

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Business Infrastructure	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
<b>Business Applications</b>												
ICON Upgrade	49	0	0	49	0	0	0	0	0	0	0	49
Business Systems - Social Work - Homecare & Financial	66	66	66	198	12	0	0	0	0	0	0	210
Business Systems Development	60	150	150	360	50	50	50	50	50	50	50	710
Minor IT Projects	5	30	30	65	25	50	50	50	50	50	50	390
Corporate Applications Suite (CAS)	0	0	0	0	0	195	495	495	140	245	495	2,065
<b>Total Business Applications</b>	<b>180</b>	<b>246</b>	<b>246</b>	<b>672</b>	<b>87</b>	<b>295</b>	<b>595</b>	<b>595</b>	<b>240</b>	<b>345</b>	<b>595</b>	<b>3,424</b>
<b>Technical IT Infrastructure</b>												
Corporate PC Replacement	350	350	350	1,050	350	350	350	350	350	350	350	3,500
IT Disaster Recovery Programme	50	50	50	150	50	50	50	50	50	50	50	500
Unified Communications	96	0	0	96	0	250	0	0	0	250	0	596
Infrastructure & Microsoft Refresh	77	7	0	84	350	50	0	0	355	0	0	839
Replacement of Curricular Networks	980	735	383	2,098	383	380	380	380	380	380	380	4,761
Financial Systems Infrastructure Development	30	30	30	90	0	0	0	0	0	0	0	90
Mobile Device Management (MDM)	25	0	0	25	0	0	0	0	0	0	0	25
South of Scotland Broadband (BDUK)	0	2,800	5,600	8,400	0	0	0	0	0	0	0	8,400
<b>Total Technical IT Infrastructure</b>	<b>1,608</b>	<b>3,972</b>	<b>6,413</b>	<b>11,993</b>	<b>1,133</b>	<b>1,080</b>	<b>780</b>	<b>780</b>	<b>1,135</b>	<b>1,030</b>	<b>780</b>	<b>18,711</b>
<b>TOTAL BUSINESS INFRASTRUCTURE</b>	<b>1,788</b>	<b>4,218</b>	<b>6,659</b>	<b>12,665</b>	<b>1,220</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>22,135</b>



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Fleet	OPERATIONAL PLAN			Total	STRATEGIC PLAN							Grand Total
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
Fleet	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Plant & Vehicle Replacement	2,650	2,240	2,900	7,790	2,860	2,860	2,860	2,860	2,860	2,860	2,860	27,810
Other Fleet	0	0	750	750	0	0	0	300	450	0	0	1,500
<b>Total Fleet</b>	<b>2,650</b>	<b>2,240</b>	<b>3,650</b>	<b>8,540</b>	<b>2,860</b>	<b>2,860</b>	<b>2,860</b>	<b>3,160</b>	<b>3,310</b>	<b>2,860</b>	<b>2,860</b>	<b>29,310</b>
<b>Other</b>												
<b>Biddable Allocations</b>												
Emergency & Unplanned Schemes	500	500	500	1,500	500	500	570	470	470	490	920	5,420
<b>Private Sector Housing Grant</b>												
Private Sector Housing Grant - Adaptations	340	340	340	1,020	340	340	340	340	340	340	340	3,400
<b>TOTAL OTHER</b>	<b>840</b>	<b>840</b>	<b>840</b>	<b>2,520</b>	<b>840</b>	<b>840</b>	<b>910</b>	<b>810</b>	<b>810</b>	<b>830</b>	<b>1,260</b>	<b>8,820</b>

Scottish Borders Council  
Capital Financial Plan 2012/13 - 2021/22

Estimated Funding	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2012/13	2013/14	2014/15		2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	
	£000	£000	£000		£000	£000	£000	£000	£000	£000	£000	
Capital Fund/Capital Receipts	1,435	100	0	1,535	3,124	695	2,630	1,000	0	0	0	8,984
Developer Contributions	100	100	100	300	100	100	100	100	100	100	100	1,000
General Capital Grant from Scottish Govt.	9,139	8,457	12,966	30,562	9,022	9,022	9,022	9,022	9,022	9,022	9,022	93,716
Specific Capital Grants from Scottish Govt.	674	2,148	508	3,330	138	138	138	138	138	138	138	4,296
Other Grants and Contributions	1,484	1,210	4,043	6,737	108	300	685	185	0	0	0	8,015
Capital Grants (Borders Railway)	1,259	0	0	1,259	0	0	0	0	0	0	0	1,259
Plant & Vehicle Replacement Fund	2,650	2,240	2,900	7,790	2,860	2,860	2,860	2,860	2,860	2,860	2,860	27,810
Borrowing	12,478	12,120	3,985	28,583	1,337	3,882	1,320	6,258	4,669	4,255	4,255	54,559
<b>Total Estimated Funding</b>	<b>29,219</b>	<b>26,375</b>	<b>24,502</b>	<b>80,096</b>	<b>16,689</b>	<b>16,997</b>	<b>16,755</b>	<b>19,563</b>	<b>16,789</b>	<b>16,375</b>	<b>16,375</b>	<b>199,639</b>